

## Verizon VA Recurring Cost Panel Surrebuttal Testimony

1                   What is clear is that applying the CC/BC *and* eliminating the FLC  
 2                   would *significantly* understate Verizon VA's costs. As explained below,  
 3                   the CC/BC will on average produce lower ACFs by increasing the  
 4                   investment denominator, and as explained above, in the absence of an  
 5                   FLC-type factor, the application of these reduced ACFs to TELRIC  
 6                   investments will produce even *lower* expenses, with no rationale  
 7                   whatsoever. The chart below aptly summarizes the distinction between  
 8                   the CC/BC ratio and the FLC factor:

Factor	Starting Point	Ending Point
CC/BC	Booked investment at time of purchase for equipmernt and facilities, reflecting embedded network architecture.	Current investment for embedded equipment and facilities, reflecting embedded network architecture.
FLC	Booked investment at time of purchase for equipment and facilities, reflecting embedded network architecture.	Forward-looking investment for current equipment and facilities, reflecting forward-looking network architecture.

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(i.e., the ACF for the embedded investment) is \$1 million/\$10 million = 10%. The  $ACF_{current}$  (i.e., the ACF for embedded investment adjusted for current dollars) equals  $\$1 \text{ million} / [\$10 \text{ million} \times \text{CC/BC ratio of } 1.35] = 7.4074\%$ . What AT&T/WorldCom fail to do is state the cost factors in *forward-looking* terms. The  $ACF_{forward-looking}$  equals  $ACF_{current} / FLC_{adj} = 7.4074\% / 59.3\% = 12.5\%$ . To reach this result, the  $ACF_{embedded}$  must be converted to the  $ACF_{current}$ , and the  $FLC_{calc}$  must be converted to the  $FLC_{adj}$ . Verizon VA's approach allows calculation of the  $ACF_{forward-looking}$  in a single step:  $ACF_{forward-looking}$  equals  $ACF_{embedded} / FLC_{calc} = 10\% / 80\% = 12.5\%$ . Both Verizon VA's method and AT&T/WorldCom's method (once corrected to reflect the forward-looking network) yield the same result in this example -- 12.5%. But Verizon VA's approach is far simpler.

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1    **Q.    Explain why applying the CC/BC ratio to the investment denominator**  
2    **will understate costs.**

3    A.    CC/BC ratios are generally greater than one. In Virginia, for example, the  
4    average CC/BC ratio is 1.385.<sup>27/</sup> (In fact, there are different CC/BC's for  
5    each class of plant.) As noted above, since the CC/BC ratio is applied to  
6    the denominator in the ACF calculations,<sup>28/</sup> the impact of  
7    AT&T/WorldCom's methodology using this Virginia average CC/BC  
8    would be to reduce the expense ACFs to approximately 72% of their  
9    original values. If forward-looking TELRIC investments are determined  
10    by this Commission to be, for example, 70% of the embedded  
11    investments, the application of the CC/BC adjusted ACFs to this TELRIC  
12    investment in the absence of an FLC-equivalent would identify only  
13    approximately half of the actual expenses Verizon VA likely would incur.  
14    This overwhelming reduction would not be based on any grounded or  
15    defensible cost reduction expectations; it is simply a mathematical sleight  
16    of hand.

17  
18   **Q.    Should the Commission adopt AT&T/WorldCom's proposed**  
19   **application of the CC/BC ratio?**

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<sup>27/</sup>    See Verizon VA Response to AT&T/WorldCom Data Request  
6-11. (Attachment A.)

<sup>28/</sup>    The ACFs would be calculated as [Expenses]/[Embedded  
Investments x "CC/BC" Ratios].

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1 A. No. AT&T/WorldCom's proposed use of the CC/BC ratio is designed to  
2 understate Verizon VA's expenses. Verizon's FLC factor, on the other  
3 hand, is a more reasonable means of both accounting for changes in  
4 investment levels and preparing a TELRIC UNE study.

5

6 **C. VERIZON VA'S FORWARD-LOOKING**  
7 **REDUCTION IN COPPER CABLE REPAIR**  
8 **EXPENSES IS APPROPRIATE AND REALISTIC**

9 **Q. Please explain how Verizon VA treats cable repair and maintenance**  
10 **expenses in the forward-looking environment.**

11 A. Verizon VA has estimated that the use of newer copper plant will cause  
12 repair expenses to decline by 5%.

13

14 **Q. After suggesting that Verizon VA does not adjust its expenses to be**  
15 **forward-looking, AT&T/WorldCom acknowledge that Verizon in fact**  
16 **assumes a 5% reduction in cable repair expenses — but they then**  
17 **argue that this should be increased to a 30% reduction, which should**  
18 **be applied to both repair ("R") and maintenance ("M").**

19 **[AT&T/WorldCom Rebuttal Panel at 88-89.] Please explain why this**  
20 **is incorrect.**

21 A. Although AT&T/WorldCom suggest that Verizon VA's estimate of a 5%  
22 reduction is unsupported, it is, to the contrary, and as explained in the  
23 Verizon Panel Direct, based on the experience of its engineers and their  
24 very conservative assumptions concerning future maintenance

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1 developments.<sup>29/</sup> In contrast, the proposed reduction in the  
2 AT&T/WorldCom Rebuttal Panel testimony is based on a complete  
3 misreading (or misrepresentation) of some Verizon Maryland documents,  
4 and AT&T/WorldCom do not even *attempt* to support their assumption by  
5 reference to any real world network experience to which any of their  
6 witnesses might attest.

7  
8 Specifically, AT&T/WorldCom claim that their 30% estimate is  
9 based on Verizon Maryland documents indicating that the company  
10 “anticipate[s] achieving a 90% reduction in maintenance expenses when  
11 [it] rehabilitate[s] areas of plant.”<sup>30/</sup> But the documents on which  
12 AT&T/WorldCom purport to rely show no such thing.

13  
14 The Verizon Maryland “rehabilitation” documents are designed to  
15 prioritize, under budgeting constraints, among DAs to be scheduled for  
16 rehabilitation by determining which DAs will produce the most return for

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<sup>29/</sup> See Verizon VA Supplemental Response to AT&T/WorldCom Data Request 1-5 (quoting email correspondence from John L. White, Executive Director, Outside Plant Technology and Standards, to Gary E. Sanford (Aug. 8, 1998), to the effect that “[a]ny outside plant (hardware) built to the latest design standards will perform with a 5% lower breakage (maintenance) over its lifetime, than the typical plant we have in our embedded base, assuming all other factors are kept constant. I make this assessment based on the use of latest materials, designs and application guidelines for cable, terminals and wire”). This response is included as Attachment A.

<sup>30/</sup> AT&T/WorldCom Rebuttal Panel at 91.

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1 the investment dollar when rehabilitated with new copper.<sup>31/</sup> There are  
2 several variables involved in such an analysis: for example, the number of  
3 trouble reports (Code 4s) in a given DA, the amount of investment that  
4 would be necessary to rehabilitate the plant, and the pace and amount by  
5 which line growth in the DA is proceeding. To enable a standardized  
6 comparison of rehabilitation benefits across DAs, Verizon uses a formula  
7 that assumes certain default values to use in its formula. The NETCAM  
8 software model designed to perform the rough economic analysis used for  
9 the rehabilitation study generates a default figure for the reduction in  
10 maintenance and repair costs — in this case, the 90% on which  
11 AT&T/WorldCom erroneously seize. The model uses these default and  
12 variable values to determine the benefit of performing the rehabilitation  
13 measured in terms of the net present value of the rehabilitation and the  
14 discounted payback period.

15  
16 Thus, there is simply no truth to the allegation that Verizon —  
17 either in Maryland, Virginia, or elsewhere — ever assumes, much less  
18 experiences, a 90% reduction in repair and maintenance expenses as a  
19 result of rehabilitation. We note, as an aside, that even if the 90% were  
20 assumed to reflect a true, expected reduction in maintenance expenses,  
21 such a 90% figure would reflect the improvements expected only in the

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<sup>31/</sup> See, e.g. the Verizon Maryland Outside Plant Estimate Case 3282, Attachment D.

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1 particular DA at issue (and, of course, would relate only to the first year  
2 after installation). Where there are more Code 4s, and the plant is  
3 performing significantly below expectations, it is possible that following  
4 rehabilitation, a significant improvement might be noted with respect to  
5 maintenance in that particular DA. Indeed, the Code 4 rate for the DAs  
6 reflected on the Verizon Maryland documents cited by AT&T/WorldCom  
7 show rates greater than 2.0, while the Code 4 rate for Virginia as a whole  
8 is approximately 0.67. Thus, even if *any* reduction actually were assumed  
9 with respect to the DAs referenced by AT&T/WorldCom, there would be  
10 absolutely no basis on which to generalize from that figure across the  
11 Virginia network.

12  
13 Moreover, AT&T/WorldCom's effort to apply their proposed 30%  
14 reduction to maintenance expenses ("M" dollars) in addition to repair  
15 makes no sense whatsoever. The "maintenance expenses" included in the  
16 network ACFs do not relate to fixing or maintaining "broken" or  
17 "defective" plant. Rather, "M" dollars relate to "Moves and  
18 Rearrangements" of plant, activities that do not correlate in any manner  
19 with clearing trouble conditions, and which thus will not be reduced as a  
20 result of the substitution of new copper for older copper. "Maintenance"  
21 activities (for example, pumping out manholes, relabeling the pair  
22 identifications on a distribution terminal, or raising or lowering an existing  
23 cable around an obstruction) are quite often caused by the movement of

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1 customers, municipal requirements, and other necessary network changes.  
2 There is simply no basis to assume (nor would it be appropriate to do so)  
3 that any level of reduction in these types of expenses (much less the 30%  
4 proposed by AT&T/WorldCom) is possible simply as a result of the use of  
5 the use of the latest cable materials or designs.

6  
7 **Q. But AT&T/WorldCom claim that Verizon VA experiences high cable**  
8 **maintenance and repair costs (and high Code 4 rates) at least in part**  
9 **because Verizon allegedly clears trouble reports through a line and**  
10 **station transfer. [AT&T/WorldCom Rebuttal Panel at 89.] Please**  
11 **respond.**

12 A. First, AT&T/WorldCom appear to confuse “line and station transfers”  
13 (LSTs) with “pair transfers.” An LST usually refers to the transfer of a  
14 working pair in order to free up a good pair to use on installation, whereas  
15 a pair transfer refers to the movement off a defective pair onto a good pair  
16 in order to restore service. Regardless, AT&T/WorldCom are simply  
17 wrong when they claim that Verizon VA typically clears trouble reports  
18 through such a method, notwithstanding the alleged results of an  
19 operational review that Mr. Riolo performed 23 years ago, or his assertion  
20 that NYNEX used this method until 1992.<sup>32/</sup> Indeed, Verizon VA’s  
21 trouble report data indicates that in 1999, fewer than 28% of Code 4’s  
22 were addressed using this method of outside plant transfer (“040’s”). This

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<sup>32/</sup> AT&T/WorldCom’s Response to VZ-VA 13-23. (Attachment A.)

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1 small percentage clearly is not “typical,” given that over 70% of outside  
2 plant troubles are cleared using other methods, and AT&T/WorldCom’s  
3 effort to suggest that Verizon VA has an unusually high level of repair  
4 expenses due to less-than-optimal repair methodologies is thus simply  
5 wrong.

6  
7 **Q. What assumption should the Commission accordingly make with**  
8 **respect to forward-looking repair and maintenance expenses in**  
9 **connection with copper cables?**

10 A. The Commission should adopt Verizon VA’s 5% reduction estimate;  
11 AT&T/WorldCom’s 30% reduction is based on entirely unrealistic and  
12 unsubstantiated assumptions.

13  
14 **D. AT&T/WORLDCOM’S PROPOSED EXCLUSION OF**  
15 **“Y2K EXPENSES” MAKES NO SENSE AND IS**  
16 **UNFOUNDED**

17 **Q. AT&T/WorldCom claim that “Y2K”-related expenditures should be**  
18 **removed from the ACFs. Does this make sense?**

19 A. No. There really is no unique category of “Y2K” expenses; there is  
20 simply the annual Information Systems (“IS”) budget, which, in 1999, was  
21 spent in significant part on Y2K activities. In other words, when Y2K  
22 projects became a priority, the company committed a major portion of its  
23 allotted IS budget to Y2K work. As a result, other IS work, such as  
24 technology trials, expense reduction projects, and new product  
25 development/introduction had to be delayed or postponed. Thus, the IS



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1 budget was not *expanded* to accommodate Y2K work; rather, in 1999, the  
2 IS budget was largely allotted to such work. Nor is there anything to the  
3 argument that the 1999 IS budget was simply increased to accommodate  
4 Y2K needs. If that were the case, one would expect 2000 IS expenses to  
5 be significantly lower than the 1999 expenses that AT&T/WorldCom  
6 question. In fact, however, ARMIS data show the 2000 level of IS  
7 expenses in Virginia to be more than 10% higher than in 1999. It  
8 accordingly would be inappropriate to reduce Verizon's costs to adjust for  
9 any Y2K expenses, since those expenses did not reflect a one-time  
10 increase in costs but were simply part of ongoing and standard IS  
11 expenses.

12  
13 **Q. So should the Commission adopt AT&T/WorldCom's proposal to**  
14 **disregard Y2K expenses?**

15 **A.** No. As explained, such expenses are nothing more than the 1999 IS  
16 budget. There is no reasonable basis to exclude them.

17  
18 **E. VERIZON VA'S WHOLESALE MARKETING**  
19 **EXPENSE FACTOR IS CONSISTENT WITH THE**  
20 **FORWARD-LOOKING MARKETPLACE**

21 **Q. AT&T/WorldCom states that all of Verizon VA's advertising costs**  
22 **should be considered retail avoided cost, and thus should be removed**  
23 **from wholesale prices. [AT&T/WorldCom Rebuttal Panel at 93.] Do**  
24 **you agree?**

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1 A. No. The task at hand is to estimate the forward-looking costs of providing  
2 UNEs in a forward-looking network in the forward-looking *marketplace*  
3 that the Telecommunications Act of 1996 was designed to create. If costs  
4 are projected forward, then other assumptions should also be forward-  
5 looking, including assumptions concerning the marketplace in which  
6 Verizon will be using its forward-looking network to provide services to  
7 its customers and its competitors. In this type of marketplace, there should  
8 be significantly increased competition arising from, for example, other  
9 facilities-based providers and providers of alternative network  
10 components. That market would likely resemble the wireless market, in  
11 which there is both retail and wholesale advertising, as discussed below,  
12 and thus advertising, and the associated costs, is an appropriate feature of  
13 the wholesale market.

14  
15 **Q. In such a marketplace, what kinds of advertising would there be?**

16 A. In arguing that Verizon VA seeks to recover its *retail* advertising  
17 expenses, AT&T/WorldCom obviously contend that retail advertising is  
18 the only advertising in which Verizon VA would engage. But this is a  
19 short-sighted view based on *today's* local wireline service marketplace —  
20 one of the few times, in fact, that AT&T/WorldCom refuse to be  
21 aggressively forward-looking! Indeed, in a forward-looking market, it is  
22 reasonable to expect that Verizon VA would engage in several distinct  
23 types of advertising in addition to plain retail customer advertising. These

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1 types include general market stimulation advertising, brand awareness  
2 advertising, and advertising to CLECs.

3  
4 **Q. What is general market stimulation advertising?**

5 A. This is an important type of advertising, pervasive throughout many  
6 industries, that benefits both the wholesale provider and its retail provider  
7 customers. Market stimulation advertising is designed to encourage  
8 customers to buy more of a product or, as in the case of  
9 telecommunications, a service. It is thus advantageous for both the  
10 wholesale and the retail providers, because successful market stimulation  
11 advertising will result in more revenue-generating usage being pumped  
12 across the network — benefiting the retail provider by producing more  
13 retail sales and the wholesale provider by generating more sales to the  
14 retailers. This form of advertising generates direct retail revenues and  
15 indirect wholesale revenues.

16  
17 In Verizon VA's case, market stimulation advertising might take  
18 the form of promoting certain telecommunications services — for  
19 example, call waiting or three-way calling. Such advertising could be  
20 generic, or might be designed to promote *Verizon's* three-way calling  
21 service. But the overall result would still be to educate consumers about  
22 and interest them in the particular service at issue — with the result that

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1 consumers will begin requesting that service from their provider, be it  
2 Verizon or a CLEC.

3  
4 It is not unusual for wholesalers to engage in market stimulation  
5 campaigns that may even be brand-neutral. Famous ad campaigns such as  
6 “Got Milk,” “Pork — The Other White Meat,” “Diamonds are Forever,”  
7 “Beef: It’s Real Food for Real People” and many others were all market  
8 stimulation campaigns developed by wholesalers, manufacturers or  
9 industry councils — not retailers — to promote the use of their respective  
10 products. But of course, the retailers ultimately selling those products  
11 would benefit as well.

12  
13 **Q. Please explain brand awareness advertising and why Verizon VA**  
14 **would engage in such advertising in the forward-looking marketplace.**

15 A. Brand awareness marketing can stimulate end user customer demand for  
16 retail products that bear the wholesale product’s brand. For example,  
17 Intel, with its “Intel Inside” campaign, hopes to induce retail customers to  
18 demand computers that include Intel chips. Intel, of course, does not sell  
19 chips directly to end users; the chips are incorporated as a component in  
20 the computers that Intel’s customers — retail computer suppliers — offer  
21 to the end users. The goal of developing such brand awareness is to make  
22 a computer with an Intel chip more attractive and competitive for  
23 consumers than one without an Intel chip. The goal of an analogous

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1       “Verizon Inside” brand awareness campaign would be to convince  
2       consumers to seek out CLECs whose service offerings make use of  
3       Verizon’s network rather than that of an alternative provider. Brand  
4       awareness advertising already exists in the telecommunications market.  
5       For example, Lucent has used the advertising slogan, “We make the things  
6       that make communications work.”<sup>TM</sup>

7  
8               While in today’s marketplace, a “Verizon Inside” campaign may  
9       seem far-fetched, in a forward-looking marketplace, if the facilities-based  
10      competition envisioned by Congress develops, consumers will have a  
11      choice among several different networks, and Verizon may have to  
12      undertake efforts to capture market share both through direct retail sales  
13      and through encouraging consumers to begin comparing CLEC offerings  
14      based on the reliability of underlying network components; CLECs likely  
15      would in turn respond (at that point, likely with Verizon’s encouragement)  
16      to such market pressure by making such information available to attract  
17      consumers.<sup>33/</sup>

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<sup>33/</sup>       Similarly, Michelin, a wholesale and retail tire manufacturer, advertises its products using a safety theme, among others. While that advertising will stimulate outright purchases of the tires, it also makes new vehicles that feature Michelin tires more attractive to purchasers than automobiles using lesser-known brands. (As a result, the Ford Motor Company has begun advertising its use of Michelin tires, to alleviate its recent public relations problems relating to Firestone tires.) *See, e.g.*, Justin Hyde, “Ford, Firestone Go on the Offensive Over Recall,” at <http://www.legalnewsnet.com/publications/JH20010523.html> (last accessed Sept. 17, 2001).

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1    **Q.    Why would Verizon VA engage in advertising directed to the CLECs**  
2       **themselves?**

3    A.    In the anticipated forward-looking market, Verizon VA would have to  
4       advertise its wholesale service and UNEs to compete with other providers  
5       of similar and substitute facilities. The fact that Verizon may be a  
6       dominant provider of UNEs today does not mean that this position is  
7       assured or that Verizon would not advertise in an effort to protect its  
8       wholesale market share. AT&T has been the dominant long distance  
9       provider for years, but when Sprint and MCI began competing, it clearly  
10      engaged in advertising to retain its market share. Alternative facilities  
11      providers can be expected to advertise in order to become carriers'  
12      carriers, and Verizon will need to respond in order to protect its wholesale  
13      market share. Already, in fact, alternative providers of network facilities  
14      and services have begun marketing aggressively in industry trade journals.  
15      For example, Williams Network has been advertising its network in  
16      carrier-focused ads. CapRock, a facilities-based provider, advertises its  
17      fiber optic network to other carriers. SNET has been advertising its SS7  
18      Signaling Network, an unbundled network element. Net2Phone has been  
19      marketing to other providers a Voice over Internet Protocol (VoIP)  
20      alternative to local network usage. Access Line has been advertising a  
21      suite of hosted voice services. Pathnet has promoted Data, Voice, Video,  
22      Internet and IP PBX Connectivity through ads that state, "Our customers  
23      aren't end users — They're service providers like you." GTE Network

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1 Services advertised carrier transport. Point One markets its digital  
2 network for voice, video and data to other carriers. And, Verizon itself  
3 has undertaken wholesale advertising in the competitive wireless  
4 marketplace.<sup>34/</sup> Such advertising should increase in the future as the  
5 marketplace evolves, and competitive alternatives proliferate. Verizon,  
6 like these other facilities providers, will have an incentive (and indeed a  
7 need) to advertise as well.

8  
9 **Q. Is it therefore reasonable to assume that Verizon VA's advertising**  
10 **budget in the forward-looking marketplace is a genuine wholesale**  
11 **business need and should not be discounted significantly or entirely**  
12 **on the theory that it is retail-avoided?**

13 **A.** Yes. Although today the bulk of Verizon VA's advertising budget is spent  
14 on retail advertising, the advertising dollars will increasingly go toward  
15 wholesale advertising as the market develops and becomes more  
16 competitive. The Commission should thus reject AT&T/WorldCom's  
17 position.

18  
19 **F. AT&T/WORLDCOM'S ARGUMENT CONCERNING**  
20 **INCLUSION OF "MERGER SAVINGS" IS FLAWED**  
21 **AND UNSUPPORTED**

22 **Q. AT&T/WorldCom charge that Verizon VA's costs should be reduced**  
23 **because Verizon did not reflect anticipated savings from either of the**

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<sup>34/</sup> See Attachment E for selected examples of such ads.

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1        **Bell Atlantic/NYNEX or Verizon/GTE mergers. Should Verizon's**  
2        **costs be adjusted as they suggest? [AT&T/WorldCom Rebuttal Panel**  
3        **at 87.]**

4        A.    No. While, as AT&T/WorldCom note, Verizon has projected savings and  
5        capital synergies from the Bell Atlantic/GTE and Bell Atlantic/NYNEX  
6        mergers, the actual amount of savings that ultimately will be realized  
7        remains subject to significant uncertainties. Those projections thus should  
8        not be included at this time in the cost studies at issue in these  
9        proceedings. Moreover, the projected savings encompassed a large  
10       number of functions unrelated to Verizon's wholesale business, including  
11       the migration of long-distance traffic onto GTE's network, greater  
12       efficiency in wireless operations, and volume purchasing and the  
13       elimination of certain capital costs associated with building a data  
14       network. Thus, many of the savings should be enjoyed by separate  
15       affiliates within the Verizon family, and not by the local service provider  
16       companies.

17  
18                Finally, merger savings represent the increase in efficiency and  
19       productivity that should be experienced when an activity can be  
20       centralized in one office rather than duplicated by both merger partners.  
21       The activity does not necessarily cost less to perform, but it is only being  
22       performed once. Thus, Verizon VA's costs to perform a specific activity  
23       are not necessarily any lower than they were prior to the merger. To the



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1 extent, however, that Verizon VA should experience increased  
2 productivity overall as a result of the mergers, this increase should be  
3 accounted for in the productivity improvements reflected in Verizon's cost  
4 studies. Unless AT&T/WorldCom have some basis for alleging that the  
5 productivity adjustments are not sufficient to reflect such savings — and  
6 they have alleged none whatsoever — and until they can demonstrate  
7 some reason to conclude that such savings would be experienced by  
8 Verizon VA as opposed to the non-ILEC affiliates, there is no defensible  
9 basis for reducing the identified expenses even further.

10  
11 **Q. AT&T/WorldCom suggest a 2.6% reduction in Verizon's joint and**  
12 **common overhead cost factor, based on Verizon workpapers**  
13 **regarding merger savings filed in the New York proceedings.**  
14 **[AT&T/WorldCom Rebuttal Panel at 88.] Should this reduction be**  
15 **included here?**

16 **A.** No. First, the New York filing was based on 1998 data, not 1999 data as  
17 used here. As of 1998, Verizon had not yet realized much of the expected  
18 merger savings, so an adjustment to 1998 expense levels was more  
19 appropriate. The 1999 data used in Verizon VA's study already reflects  
20 some merger savings that should have been realized. Thus, it is  
21 inappropriate to assume that Verizon could realize additional merger

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1 savings of the same magnitude going forward.<sup>35/</sup> Second, the New York  
2 filing also included an approximation for the costs associated with  
3 ongoing reorganizations of the workforce. The savings associated with a  
4 merger cannot be achieved without expenditures to implement the merger;  
5 both therefore would have to be reflected. Third, the planning horizon in  
6 these proceedings is three years. In some cases the merger savings were  
7 not projected to be realized for several years: as AT&T/WorldCom  
8 themselves argue, some merger savings from the Bell Atlantic/NYNEX  
9 merger were not anticipated to be achieved until well after 1999, and the  
10 same would be true with respect to the GTE merger. In the New York  
11 proceeding, no concrete time period was assumed with respect to the  
12 planning horizon, and thus that analysis is irrelevant.

13  
14 **Q. Should the Commission accept AT&T/WorldCom's proposed**  
15 **reduction of Verizon's joint and common overhead cost factor to**  
16 **account for merger savings?**

17 **A.** No. The Commission should not reduce the cost factor. Any productivity  
18 gains attributable to mergers are accounted for in Verizon's cost studies  
19 already; as to other possible savings from the mergers, AT&T/WorldCom  
20 have not made a sufficient showing that these savings apply to Verizon  
21 VA.

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<sup>35/</sup> Of course, in other cases, merger savings may not even be realized within the relevant planning horizon.

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### **G. VERIZON VA'S NON-RECURRING COST AND OSS ADJUSTMENTS IN THE ACF CALCULATIONS ARE APPROPRIATE**

5

**Q. What other adjustments do AT&T/WorldCom propose to Verizon  
VA's ACF calculations?**

6

7

A. AT&T/WorldCom propose to back out Verizon VA's subtraction of the  
non-recurring revenues from Verizon's ACF calculations, and they  
similarly propose to undo Verizon VA's OSS adjustments. Neither  
change is appropriate. Verizon VA removes its non-recurring cost  
revenues to ensure that it does not double recover any non-recurring costs  
in its recurring rates. AT&T/WorldCom's adjustment to eliminate this  
removal of the non-recurring revenues is a function of their position that  
virtually none of Verizon VA's non-recurring costs should be recovered  
on a non-recurring basis. As explained in detail by the Verizon Panel  
Direct and the Non-recurring Panel Surrebuttal also submitted today, their  
position is legally and economically erroneous and is inconsistent with the  
realities of the services Verizon VA provides to CLECs to meet their  
service requests.

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AT&T/WorldCom's effort to require the recovery of all OSS costs  
through the ACFs is similarly unsound. It is far more efficient from an  
economic perspective to drive easily identifiable costs to the UNE to  
which they relate, rather than to spread those costs over all users  
indiscriminately. Access to OSS is a UNE, and its costs should be

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1 reflected in the rates for that UNE. Those CLECs that make the most use  
2 of the Access to OSS UNE should shoulder the cost of that UNE. As a  
3 result, Verizon VA backs those costs out of the ACFs.  
4

5 **H. AT&T/WORLDCOM'S PROPOSED REMOVAL OF**  
6 **THE FLC ADJUSTMENT TO VERIZON VA'S L&B**  
7 **FACTORS, COMBINED WITH THEIR FAILURE TO**  
8 **INCLUDE A CC/BC RATIO, IS INDEFENSIBLE**

9 **Q. Please describe AT&T/WorldCom's modification to the Land and**  
10 **Building (L&B) factors.**

11 A. Although this point is never specifically addressed in the  
12 AT&T/WorldCom Rebuttal Panel's testimony, AT&T/WorldCom, in their  
13 "Restatement of VZ Cost Studies," change the development of the L&B  
14 factors by removing the application of Verizon's FLC. Interestingly,  
15 although elsewhere AT&T/WorldCom insist on the application of the  
16 CC/BC ratio to embedded investment (as described above), in this  
17 particular case they do not make that adjustment. The reason they fail to  
18 do so is obvious. The L&B factor is an investment-to-investment ratio,<sup>36/</sup>  
19 and the CC/BC for the numerator is higher than the CC/BC ratio for the  
20 denominator which means that the L&B factor would be *higher* when the  
21 CC/BC is applied. But because this result is not desirable,  
22 AT&T/WorldCom choose to be inconsistent and simply omit their

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<sup>36/</sup> The L&B factor divides the L&B Investment by the related central office equipment investment. For further support, *see* VZ-VA Supplemental Response to AT&T/WorldCom 1-2. (Attachment B.)

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1 proposed CC/BC ratio in order to *reduce* Verizon VA's L&B factor by  
2 over 20%.

3

4 **Q. Should the Commission accept AT&T/WorldCom's removal of the**  
5 **FLC factor from the L&B factor?**

6 A. No. Verizon's application of the FLC factor to the L&B factor is proper  
7 and reasonable; AT&T/WorldCom's removal of the FLC factor, combined  
8 with the inconsistent decision not to apply a CC/BC ratio to the L&B  
9 factor (as they advocate for the ACFs), is not.

10

11 **I. VERIZON VA'S EF&I FACTORS ARE ACCURATE**  
12 **AND APPROPRIATE FOR USE IN THESE COST**  
13 **STUDIES**

14 **Q. Please explain how Verizon VA developed its EF&I factors.**

15 A. Verizon VA used actual data for equipment installed in calendar year 1998  
16 to develop factors based on the material-only investments for each class of  
17 equipment.

18

19 **Q. AT&T/WorldCom state that they asked Verizon VA for the detailed**  
20 **data underlying its EF&I factors as well, but that Verizon VA has not**  
21 **provided them. Is that true?**

22 A. No, it is not. Verizon complied fully with AT&T/WorldCom's requests  
23 for EF&I data; the only request for specific EF&I backup related to the

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1 EF&I for digital switches, which Verizon VA provided.<sup>37/</sup> Nonetheless, in  
2 the spirit of compiling as complete a record as possible, attached to this  
3 surrebuttal is a CD that contains the underlying data for all of the accounts  
4 for which an EF&I factor has been developed.<sup>38/</sup>  
5

6 **Q. AT&T/WorldCom claim that “Verizon has made no attempt to**  
7 **establish that its historical experience is at all reflective of the EF&I**  
8 **costs likely to be needed in a forward-looking environment.”**

9 **[AT&T/WorldCom Rebuttal Panel at 74.] Is this true?**

10 **A.** No. To establish the forward-looking relationship illustrated by the EF&I  
11 factors, Verizon VA used its experience with the most recent types of  
12 equipment installations for which the data has been validated (at the time  
13 the studies were completed, this was 1998). There is no reason to believe  
14 that these costs will vary simply because material investment may be  
15 reduced in the forward-looking network. Nor is there any basis to believe  
16 that the 1998 costs are likely to change significantly. The technology  
17 employed in 1998 has not undergone major changes; nor is it expected to  
18 undergo transformation within the planning period. For example, though  
19 in AT&T/WorldCom’s direct case, much is made about the significant  
20 decreases in EF&I expenses that should result from the use of pre-

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<sup>37/</sup> See, e.g., VZ-VA Response to AT&T/WorldCom 1-1; VZ-VA  
Supplemental Response to AT&T/WorldCom 1-1.

<sup>38/</sup> 1998 DCPR Data CD, Attachment F.

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1 assembled plant,<sup>39/</sup> Verizon VA has been using such pre-assembled plant  
2 for over 20 years. Notably, other than making this general criticism,  
3 AT&T/WorldCom do not include in their testimony any basis for  
4 believing that EF&I expenses will in fact decrease in the forward-looking  
5 network — though clearly it is their burden to do so.

6  
7 It is curious that on the one hand, AT&T/WorldCom would argue  
8 that the use of “historical experience” in 1998 may not be reflective of the  
9 EF&I costs that would be needed in a forward-looking environment, while  
10 at the same time, in their criticism of Verizon VA’s digital switch EF&I  
11 (which is discussed below in the context of switching costs generally),  
12 they would assert that an EF&I factor developed in 1992 (presumably  
13 using data from 1990 or 1991) is relevant to the EF&I costs that would be  
14 incurred in a forward-looking environment.<sup>40/</sup> This incongruity is simply  
15 another illustration of AT&T/WorldCom’s effort to advocate reduced  
16 costs in whatever manner possible, even at the expense of consistency.

17  
18 **Q. AT&T/WorldCom suggest that the investment costs included in**  
19 **Verizon VA’s EF&I calculations include removal of older equipment**  
20 **and costs for reconfiguring existing office space to accommodate new**  
21 **equipment; they argue that this means Verizon VA’s EF&I factors**

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<sup>39/</sup> See Riolo Direct at 19-20.

<sup>40/</sup> See AT&T/WorldCom Rebuttal Panel at 121.

## Verizon VA Recurring Cost Panel Surrebuttal Testimony

1 include costs inherently associated with the embedded network and do  
2 not “reflect the forward-looking efficiencies of a new installation in a  
3 new building designed specifically for the equipment.” Is this  
4 criticism accurate? [AT&T/WorldCom Rebuttal Panel at 74-75.]

5 A. No. The entire premise of this criticism is incorrect. The cost of removal  
6 of older equipment is a cost associated with the depreciation expense of  
7 the older equipment, not with the EF&I of the newer replacement plant. It  
8 is a basic accounting principle that in calculating the depreciation of a  
9 piece of equipment, the cost of removal is considered.<sup>41/</sup> Thus,  
10 notwithstanding AT&T/WorldCom’s confusion on this point,<sup>42/</sup> removal  
11 costs simply are not included in the EF&I for new plant. Similarly,  
12 reconfiguration expenses are simply not relevant to, or included in, EF&I  
13 calculations. If a reconfiguration results in less than a full “retirement  
14 unit” being placed (or even full retirement units simply being moved), the  
15 cost would be included in the ACF calculations (generally with respect to  
16 the Network ACF), not as part of the EF&I for the plant being installed. If

---

<sup>41/</sup> The depreciation amount is the first cost of an asset minus the net salvage (spread over the average service life). The net salvage is equal to the gross salvage minus the cost of removal. Thus, the depreciation amount is equal to the first cost, minus the gross salvage, plus the cost of removal. *See* AT&T Construction Plans Department, *Engineering Economy: A Manager’s Guide to Economic Decision Making* 155-56 (3d ed. 1977). (Attachment G.)

<sup>42/</sup> *See* AT&T/WorldCom Response to VA-VA 13-14 (“the cost of removal of the old piece of equipment would be part of the overall cost of the replacement project”). Based on this quote, it appears that AT&T/WorldCom misunderstand the distinction between the budgeting process used to manage a project and the retirement accounting process that Verizon VA utilizes to reflect assets on its books. (Attachment A.)



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1 a full “retirement unit” were removed or installed, the costs would be  
2 capitalized as part of that retirement unit — and not included in the EF&I  
3 of the other plant being installed. Again, AT&T/WorldCom’s analysis  
4 reflects their misunderstanding of two distinct sets of accounting rules —  
5 the capitalization/expensing of assets, and depreciation accounting.<sup>43/</sup>  
6 The Verizon VA EF&I calculations therefore include neither removal  
7 costs for old equipment nor reconfiguration costs of buildings and office  
8 space.

9

10 **Q. AT&T/WorldCom criticize Verizon VA for using an EF&I factor for**  
11 **DLC equipment that is calculated based on the combination of both**  
12 **plug-in and hardwire equipment, and instead propose application of**  
13 **the lower plug-in-only factor to DLC plug-in equipment.**  
14 **[AT&T/WorldCom Rebuttal Panel at 75-76.] Is that change**  
15 **appropriate?**

16 A. Such a change could in theory be appropriate, but only if  
17 AT&T/WorldCom also imposed the higher “hardwire-equipment-only  
18 factor” to all DLC equipment *other than* plug-ins. AT&T/WorldCom are  
19 correct that a pure plug-in equipment EF&I would be lower than a

---

<sup>43/</sup> See *id.* (“Expenditures are typically capitalized once the expenditure amount exceeds a set amount. All expenditures not meeting this capitalization criteria are expensed.”). While expenditures for tangible assets above a certain dollar value will be capitalized, these assets would represent their own distinct units of plant, not a “loading” on the EF&I of another item of plant. Thus, it would be considered part of both the numerator and the denominator in the determination of plant-specific EF&I factors.

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1 combined plug-in/hardwire equipment EF&I because installation of plug-  
2 in equipment is relatively simple. Conversely, a hardwire-equipment-only  
3 factor would be *higher* than the combined factor. Not surprisingly, while  
4 AT&T/WorldCom advocate applying the lower rate to DLC plug-ins, they  
5 do not advocate or even mention applying the higher hardwire-only EF&I  
6 to all other DLC equipment.

7  
8 In contrast, Verizon VA's calculation and application of the EF&I  
9 factor is entirely consistent. The EF&I costs for plug-in and hardwire  
10 equipment are averaged and applied to the total plug-in and hardwire  
11 investment. Verizon VA's use of a weighted average produces accurate  
12 results that should mirror a *consistent* application of the separate factor  
13 approach AT&T/WorldCom suggest; but, as noted above, such a  
14 consistent application would not achieve AT&T/WorldCom's goals, and  
15 they thus do not propose it.

16  
17 **Q. Should the Commission accept AT&T/WorldCom's reduction of**  
18 **Verizon's EF&I factor?**

19 A. The Commission should not reduce Verizon's EF&I factor.  
20 AT&T/WorldCom's position is based on inaccurate or inapplicable data  
21 and unreasonable assumptions. Verizon's development of its EF&I factor  
22 is far more reasonable.

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1    **Q.    Does this conclude your testimony concerning Verizon VA's costing**  
2           **methodology?**

3    A.    Yes. As we have shown, elimination of the FLC factor would result in the  
4           significant understatement of forward-looking investments by applying  
5           TELRIC adjustments not once, but twice, as Judge Linsider found in New  
6           York. AT&T/WorldCom's arguments concerning the FLC simply  
7           misrepresent both its intent and its impact. AT&T/WorldCom's insistence  
8           that Verizon VA apply a CC/BC ratio to its embedded investment is  
9           simply designed to reduce Verizon VA's ACFs without addressing the  
10          inherent mismatch of the ACFs to TELRIC investment that the FLC was  
11          designed to remedy. Finally, AT&T/WorldCom's efforts to reduce  
12          various costs and expenses consist generally of unsupported arguments  
13          that are erroneous, are inconsistent with Verizon VA's overall costing  
14          approach, and fall far short of the burden that AT&T/WorldCom must  
15          meet to demonstrate why its proposals are reasonable and accurate.

16

17           In sum, these and other criticisms raised by AT&T/WorldCom are  
18          erroneous and do nothing to detract from Verizon VA's overall costing  
19          methodology, which the Commission should credit as entirely reasonable  
20          and appropriate.

21